



## Webinar

# "Overview and insights of the German retail trade (food)"

July 7th 2020

## Retail Trade Germany

## Germany



Retail Sales Top 5    Market Share Top 5  
 € 184.3 bn | 67.7 %

|                         | Retail Sales<br>in € mn | Market Share | Year-on-Year<br>Sales Growth |
|-------------------------|-------------------------|--------------|------------------------------|
| Edeka                   | 58,750                  | 21.6%        | 4.3%                         |
| Rewe Group <sup>1</sup> | 40,020                  | 14.7%        | 4.2%                         |
| Schwarz Group           | 39,975                  | 14.7%        | 3.0%                         |
| Aldi                    | 30,294                  | 11.1%        | 3.0%                         |
| Amazon                  | 15,241                  | 5.6%         | 17.4%                        |

Top 5: 67,7% market share / total grocery retail sales: 271,89bn

# Retail Trade Germany

## 1. Edeka



| Retail Sales                                       | Sales Growth | Stores | Market Share               |
|--|--------------|--------|----------------------------|
| 58.8 Mrd. €  | 4.3 %        | 13,030 | 21.6 %                     |
| Edeka, Feneberg                                    |              | 5,765  | Supermarkets               |
| Netto Marken-Discount, Regionale Discounter        |              | 4,840  | Discounters                |
| K & U, Trinkgut                                    |              | 1,760  | Speciality Food Stores     |
| Marktkauf, E Center, Kaufmarkt                     |              | 505    | Hypermarkets               |
| Edeka Food Service, E C+C Großmarkt                |              | 106    | Wholesale                  |
| Herkules   |              | 22     | Home & Hobby Stores        |
| Technik-Partner                                    |              | 16     | Electronics & Media Stores |
| Sport-Treff  |              | 16     | Apparel Stores             |
| Edeka Online, Netto Online, Bringmeister, E-Stores |              |        | Grocery E-Commerce         |

## 2. Rewe Group<sup>1</sup>



40.0 Mrd. €\* | 4.2 %\*\* | 7,705\*\*\* | 14.7 %\*\*\*\*

|  |       |                        |
|--|-------|------------------------|
| Rewe, Karstadt Lebensmittel, Wasgau, Sky                 | 4,483 | Supermarkets           |
| Penny  | 2,200 | Discounters            |
| Rewe To Go, Topkauf                                      | 502   | Minimarkets            |
| Toom, Plaza  | 341   | Home & Hobby Stores    |
| Rewe Center, Akzenta, Sky XXL                            | 118   | Hypermarkets           |
| Toom Getränkemarkt, Kölner Weinkeller, Temma             | 55    | Speciality Food Stores |
| Wasgau C+C   | 6     | Home & Hobby Stores    |
| Rewe Lieferservice, Zoo Royal, Penny Online, Weinfreunde |       | Grocery E-Commerce     |
| Gartenliebe  |       | Non-Food-Online-Shop   |

## 3. Schwarz Group



40.0 Mrd. €\* | 3.6 %\*\* | 3,864\*\*\* | 14.7 %\*\*\*\*

|  |       |                    |
|--|-------|--------------------|
| Lidl                                     | 3,200 | Discounters        |
| Kaufland                                 | 664   | Hypermarkets       |
| Lidl Online, Kochzauber, Kaufland Online |       | Grocery E-Commerce |

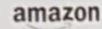
## 4. Aldi



30.3 Mrd. €\* | 3.0 %\*\* | 4,112\*\*\* | 11.1 %\*\*\*\*

|                     |       |            |
|---------------------|-------|------------|
| Aldi Süd, Aldi Nord | 4,112 | Discounter |
|---------------------|-------|------------|

## 5. Amazon

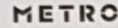


15.2 Mrd. €\* | 17.4 %\*\* | 0\*\*\* | 5.6 %\*\*\*\*

|                                |  |                      |
|--------------------------------|--|----------------------|
| Amazon Fresh, Amazon Prime Now |  | Grocery E-Commerce   |
| Amazon                         |  | Non-Food-Online-Shop |

Top 5: 67.7 %

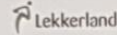
## 6. Metro AG



13.5 Mrd. €\* | -1.1\*\* | 382\*\*\* | 5.0 %\*\*\*\*

|                     |     |                    |
|---------------------|-----|--------------------|
| Real                | 279 | Hypermarkets       |
| Metro Cash & Carry  | 103 | Wholesale          |
| Real Grocery Online |     | Grocery E-Commerce |

## 7. Lekkerland



8.8 Mrd. €\* | -1.0 %\*\* | 0\*\*\* | 3.3 %\*\*\*\*

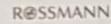
## 8. dm



8.1 Mrd. €\* | 3.2 %\*\* | 1,956\*\*\* | 3.0 %\*\*\*\*

|           |       |                    |
|-----------|-------|--------------------|
| dm        | 1,956 | Drugstores         |
| dm Online |       | Grocery E-Commerce |

## 9. Rossmann



6.7 Mrd. €\* | 4.1 %\*\* | 2,150\*\*\* | 2.4 %\*\*\*\*

|                 |       |                    |
|-----------------|-------|--------------------|
| Rossmann        | 2,150 | Drugstores         |
| Rossmann Online |       | Grocery E-Commerce |

## 10. Globus



5.2 Mrd. €\* | 1.5 %\*\* | 144\*\*\* | 1.9 %\*\*\*\*

|  |    |                            |
|--|----|----------------------------|
| Globus Baumarkt                                    | 90 | Home & Hobby Stores        |
| Globus   | 47 | Hypermarkets               |
| Alphatecc  | 6  | Electronics & Media Stores |
| Fridel   | 1  | Supermarkets               |
| Globus Baumarkt Online, Hitseller, Globus-Buchshop |    | Non-Food-Online-Shop       |

Top 10: 83.3 %

# Retail Trade Germany

## 11. Bartels-Langness (Bela)

5.2 Mrd. €\* | 4.3 %\*\* | 815\*\*\* | 1.9 %\*\*\*\*

|  |     |                                 |
|--|-----|---------------------------------|
| Das Futterhaus, Dat Backhus  | 496 | Speciality Food Stores          |
| Nah & Frisch (Bartels-Langness)  | 100 | Minimarkets                     |
| Ihre Drogerie  | 93  | Drugstores                      |
| Familia (Bartels-Langness), Citti  | 90  | Hypermarkets                    |
| Markant (Bartels-Langness)   | 32  | Supermarkets                    |
| Chefs Culinar, Bela Großhandel, Backring Nord, Logipet, Bela C+C Citti24 | 4   | Wholesale<br>Grocery E-Commerce |

## 12. Coop (CH) (Transgourmet)

4.0 Mrd. €\* | 1.9 %\*\* | 53\*\*\* | 1.5 %\*\*\*\*

|   |    |                                 |
|---|----|---------------------------------|
| Selgnos, Frische Paradies Delivery, Frischeparadies, Transgourmet Frische Paradies Online | 53 | Wholesale<br>Grocery E-Commerce |
|---|----|---------------------------------|

## 13. Norma

3.6 Mrd. €\* | 2.2 %\*\* | 1,314\*\*\* | 1.3 %\*\*\*\*

|            |       |                      |
|------------|-------|----------------------|
| Norma      | 1,314 | Discounters          |
| Norma24.de |       | Non-Food-Online-Shop |

## 14. Müller

3.3 Mrd. €\* | 2.6 %\*\* | 551\*\*\* | 1.2 %\*\*\*\*

|               |     |                    |
|---------------|-----|--------------------|
| Müller        | 551 | Drugstores         |
| Müller Online |     | Grocery E-Commerce |

## 15. Dohle

1.5 Mrd. €\* | 2.8 %\*\* | 98\*\*\* | 0.6 %\*\*\*\*

|              |    |              |
|--------------|----|--------------|
| Hit          | 98 | Hypermarkets |
| Dohle Others |    | Wholesale    |

## 16. Bunting

1.5 Mrd. €\* | -4.8 %\*\* | 335\*\*\* | 0.5 %\*\*\*\*

|  |     |                        |
|--|-----|------------------------|
| Combi, Markant (Bunting)                     | 234 | Supermarkets           |
| Nah & Frisch (Bunting), Ihre Kette (Bunting) | 78  | Minimarkets            |
| Familia (Bunting)                            | 20  | Hypermarkets           |
| J. Bunting Coloniale                         | 3   | Speciality Food Stores |
| Mytime, Combi.de                             |     | Grocery E-Commerce     |

## 17. Fressnapf

1.4 Mrd. €\* | 5.2 %\*\* | 967\*\*\* | 0.5 %\*\*\*\*

|   |     |  |
|---|-----|--|
| Fressnapf, Equiva, Megazoo Fressnapf Online | 967 | Speciality Food Stores<br>Grocery E-Commerce |
|---|-----|--|

## 18. Dennree

1.3 Mrd. €\* | 3.8 %\*\* | 559\*\*\* | 0.5 %\*\*\*\*

|                                     |     |                                     |
|-------------------------------------|-----|-------------------------------------|
| Denn's, Biomarkt Dennree Großhandel | 559 | Speciality Food Stores<br>Wholesale |
|-------------------------------------|-----|-------------------------------------|

## 19. Salling Group (Netto)

1.2 Mrd. €\* | 1.6 %\*\* | 345\*\*\* | 0.4 %\*\*\*\*

|                       |     |             |
|-----------------------|-----|-------------|
| Netto (Salling Group) | 345 | Discounters |
|-----------------------|-----|-------------|

## 20. Migros (Tegut)

1.1 Mrd. €\* | 2.7 %\*\* | 273\*\*\* | 0.4 %\*\*\*\*

|                       |     |                    |
|-----------------------|-----|--------------------|
| Tegut                 | 273 | Supermarkets       |
| Migros Grocery Online |     | Grocery E-Commerce |

Top 20: 92.1 %

## 21. Bofrost

0.7 Mrd. €\* | 0.5 %\*\* | 0\*\*\* | 0.3 %\*\*\*\*

## 22. Handelshof

0.7 Mrd. €\* | 0.5 %\*\* | 16\*\*\* | 0.3 %\*\*\*\*

|            |    |           |
|------------|----|-----------|
| Handelshof | 16 | Wholesale |
|------------|----|-----------|

## 23. Klaas + Kock

0.6 Mrd. €\* | 1.8 %\*\* | 215\*\*\* | 0.2 %\*\*\*\*

|              |     |           |
|--------------|-----|-----------|
| Klaas + Kock | 215 | Wholesale |
|--------------|-----|-----------|

## 24. Kaes

0.6 Mrd. €\* | 1.5 %\*\* | 54\*\*\* | 0.2 %\*\*\*\*

|                     |    |                     |
|---------------------|----|---------------------|
| V-Markt             | 37 | Hypermarkets        |
| V-Baumarkt          | 12 | Home & Hobby Stores |
| Christl's Modemarkt | 4  | Apparel Stores      |
| C&C Kaes            | 1  | Wholesale           |

## 25. Alnatura<sup>2</sup>

0.6 Mrd. €\* | 4.9 %\*\* | 131\*\*\* | 0.2 %\*\*\*\*

|          |     |                        |
|----------|-----|------------------------|
| Alnatura | 131 | Speciality Food Stores |
|----------|-----|------------------------|

## 26. Monolith-Group

0.6 Mrd. €\* | 7.2 %\*\* | 195\*\*\* | 0.2 %\*\*\*\*

|                   |     |              |
|-------------------|-----|--------------|
| Mix Markt         | 135 | Supermarkets |
| Mini Mix, Prima   | 60  | Minimarkets  |
| Monolith Delivery |     | Wholesale    |

## 27. Fleggaard

0.5 Mrd. €\* | 2.8 %\*\* | 18\*\*\* | 0.2 %\*\*\*\*

|                  |    |              |
|------------------|----|--------------|
| Fleggaard, Calle | 18 | Supermarkets |
|------------------|----|--------------|

## 28. Budnikowsky

0.5 Mrd. €\* | 2.0 %\*\* | 183\*\*\* | 0.2 %\*\*\*\*

|             |     |            |
|-------------|-----|------------|
| Budnikowsky | 183 | Drugstores |
|-------------|-----|------------|

## 29. B & M

0.3 Mrd. €\* | 29.8 %\*\* | 97\*\*\* | 0.1 %\*\*\*\*

|        |    |             |
|--------|----|-------------|
| Jawoll | 97 | Discounters |
|--------|----|-------------|

## 30. Brüller & Schmelzer

0.3 Mrd. €\* | 0.4 %\*\* | 6\*\*\* | 0.1 %\*\*\*\*

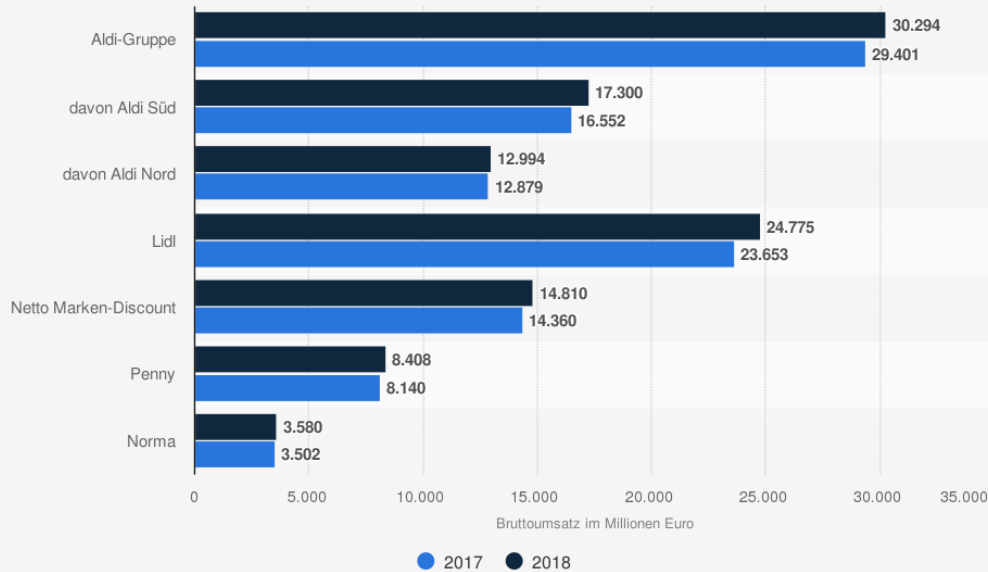
|                 |   |           |
|-----------------|---|-----------|
| SB-Zentralmarkt | 6 | Wholesale |
|-----------------|---|-----------|

Top 30: 94.1 %

... of total grocery retail sales of € 271.89 bn

# Retail Trade Germany

**Bruttoumsatz der führenden Discounter in Deutschland in den Jahren 2017 und 2018 (in Millionen Euro)**



Gross sales of the leading discounters in Germany 2017 & 2018 *in million Euros*

Quelle  
LZ (LZ Analytics)  
© Statista 2020

Weitere Informationen:  
Deutschland

## Retail Trade Germany

# KaDeWe-Group

Most well known department stores in Germany (Hamburg, Berlin, Munich)

„Best in class“ in premium and luxury segment

Unique food & beverages assortment

Top-Restaurants

Strong image factor

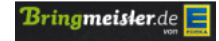
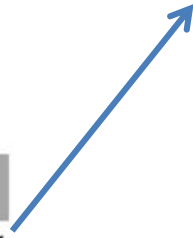


## Größtes Wachstum bei Lebensmitteln

Warenumsätze des Onlinehandels in Deutschland (in Millionen Euro)

|                                       | Umsatz in 2019 | Veränderung zu 2018 in Prozent |
|---------------------------------------|----------------|--------------------------------|
| Lebensmittel                          | 1595           | + 17,3%                        |
| Haushaltswaren & -geräte              | 4959           | + 15,3%                        |
| Haus- & Heimtextilien                 | 1247           | + 14,2%                        |
| Medikamente                           | 788            | + 13,6%                        |
| * Computer/ Zubehör/Spiele/Software   | 6000           | + 13,5%                        |
| Drogerie                              | 2076           | + 13,3%                        |
| Schmuck & Uhren                       | 1108           | + 13,2%                        |
| Spielwaren                            | 1470           | + 13,1%                        |
| Bekleidung                            | 14257          | + 12,4%                        |
| Elektronikartikel & Telekommunikation | 13225          | + 12,2%                        |

Strongest growth in food sector!!





## What's going on in Germany

Kaufland reaches for real

Kaufland apparently has serious ambitions to take over a larger number of real locations.  
The retailer dares to take over 80 to 100 stores.





## What's going on in Germany



### Retail: Sales of supermarket chains increase twice as fast as those of discounters

**New shopping habits on the part of consumers who no longer look so strongly at price, but expect a kind of shopping experience, will present discounters with significant hurdles. The discounters are themselves in the way of this because they want to undercut each other with the lowest possible prices.**

As the Handelsblatt reports with reference to data from the market researcher Edge by Ascential and the Gesellschaft für Konsumforschung (GfK), Aldi, Lidl, Penny etc. are able to increase their sales in Germany by 1.9% in 2019, but the self-employed merchants at Rewe increased by 9.1% last year. According to GfK, supermarket chains were able to increase their sales by at least twice as much as discounters in 2018. Their market share will probably fall from more than 40% to 35% in 2019. After Aldi Nord has suffered losses in the German market for the first time in 2018, the market forecast will cause further problems, the Handelsblatt continues. Can Aldi's brand week principle save the situation? It remains to be seen whether discounters or supermarket chains will be counted at the end of the day, as consumers will be able to shop at low prices until then.

## Approaching German retail trade

### Options

Head-office

Regional office

Individual store

Integrate German sales agent / team: language, mentality, culture

### Distributor

Select reputed distributor with supply structure into retail trade

Retailer might recommend to join their current supplier

## Approaching German retail trade

Seven steps to be in touch with the retailer / for retail trade communication

1. trade advertising
2. visits from sales teams/agents
3. annual range review negotiations
4. telephone sales calls
5. sales folders
6. direct mail
7. trade fair exhibition stands

## Approaching German retail trade

### Pricing

- “Werbekostenzuschüsse” / advertising support monies
- “Jahresrückvergütungen” / overrides,
- Listing fees

## Approaching German retail trade

Be prepared & be patient

## Current situation

### Ongoing trends [before Corona]

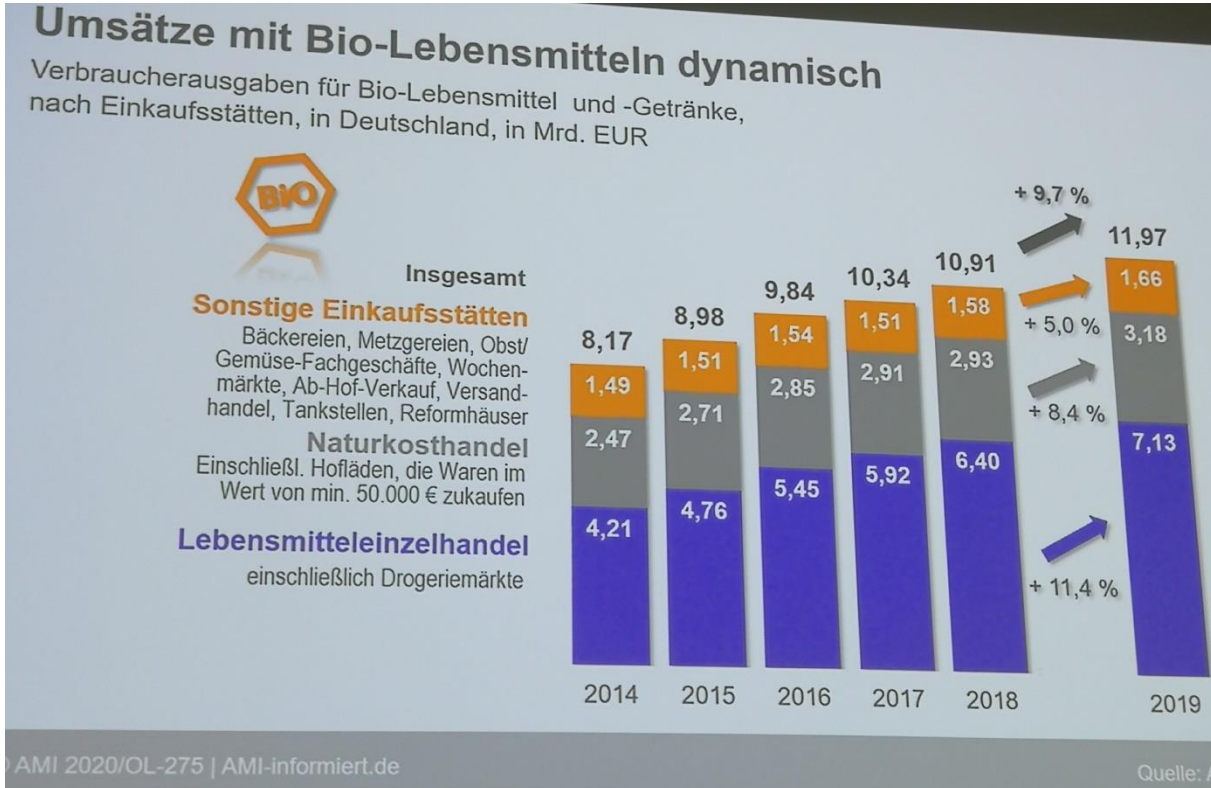
- Plastic & waste reduction
- Convenience
- Organic/Bio, sustainability, CSR
- Local/regional
- Vegan/vegetarian



### [post Corona]

- ✓ Consumers are tending to have one major grocery shop during the week, rather than the three or four visits prior to the pandemic
- ✓ The general public is cooking at home more, experimenting with new food, and nothing suggests that trend will stop when restaurants and foodservice return to normal
- ✓ ...food safety has become a major focus for consumers and the buying public.
- ✓ Consumers want assurances about the origin and integrity of produce, plus evidence that food production, handling and preparation practices meet acceptable hygiene standards

# Current situation: Organic / Bio





## Current situation

### Food prices 2020 per month vs. 2019



A look at the rate of inflation shows that fruit, meat and vegetables in particular have become considerably more expensive than in the previous year and the price increase was particularly marked in April.

Consumers had to pay eleven percent more for fruit in April 2020 than in April 2019. This is certainly also due to the fact that both in Germany and in the countries from which we import food, less could be produced due to quarantine measures and a lack of seasonal workers. In addition, there were restrictions on the cross-border movement of goods. In general, however, price fluctuations in food are nothing unusual.

Grazie per l'attenzione  
Thank you very much for your attention

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